

A Proposed Technical Surveillance Countermeasures (TSCM) Program for the Corporate Security Division

Executive Summary

1. Background A comprehensive review of Corporate TSCM program conducted with emphasis upon the following points:
 - Policy and Program Review
 - The Present Conduct of TSCM Services
 - Alternatives for the Conduct of TSCM Services
 - Recommendations for the Establishment of a Comprehensive TSCM Program

2. Policy and Program Review:
 - A. The highlights of the TSCM Policy and Program Review are as follows:
 - There are no current policies or procedures governing the conduct of TSCM Services within the Corporation.
 - A valid need exists for the formulation and distribution of a TSCM policy Guideline.
 - Centralized records reflecting the type and number of TSCM Services conducted do not exist.
 - No meaningful centralized data exists that reflects costs incurred by requesters as a result of TSCM Services provided to them.
 - No projections have been made as to the number and types of TSCM Services that will be required during the present CY and beyond.
 - No approved TSCM Contractor List has been established.
 - No TSCM Standards have been formulated and no quality control review procedures have been developed.
 - Criteria for identifying facilities eligible for one-time recurring TSCM Services have been established.
 - No procedures for requesting TSCM Services have been published.
 - Payment procedures for TSCM services have not been formalized.
 - B. A recommended TSCM Program Guideline, addressing the above factors, is attached hereto as Enclosure 1.
 - C. The Conduct of TSCM Services:
 - A. The following alternatives and options were reviewed in arriving at a recommendation as to how TSCM Services should be conducted on the most cost-effective basis within the corporation:

1. Employ a trained, experienced TSCM Technician and acquire the countermeasures equipment necessary for the accomplishment of the Corporate Security Division's TSCM Mission.
 2. Train all current Security Representatives in TSCM procedures and acquire the countermeasures equipment necessary for the accomplishment of the Corporate Security Division's TSCM Mission.
 3. Train two or more Telecommunications personnel in TSCM procedures. Familiarize all current Security Representatives with TSCM Procedures. Acquire the countermeasures equipment necessary for the accomplishment of the Corporate Security Division's TSCM Mission.
 4. Establish a National Account Agreement with one qualified TSCM Contractor for the conduct of the Corporate TSCM requirements.
 5. Establish two or more account agreements with several regional TSCM Contractors for the conduct of the Corporate TSCM requirements.
- B. Discussion of the advantages and disadvantages of each of the above options is contained in Enclosure 2.
- C. Recommendations:
- A. The proposed Corporate Technical Surveillance Countermeasures (TSCM) Program Guideline be approved and published.
 - B. That options 3A (5) above (Establishment of two or more account agreements with approved TSCM contractors) be adopted.

Signature Element